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Securities identification code: 1973

June 1, 2017

To our shareholders:

Masao Wada President

**NEC Networks & System Integration Corporation** 

2-6-1, Koraku, Bunkyo-ku, Tokyo, Japan

# NOTICE OF THE 85<sup>th</sup> ORDINARY GENERAL MEETING OF SHAREHOLDERS

You are cordially invited to attend the 85th Ordinary General Meeting of Shareholders of NEC Networks & System Integration Corporation (the "Company"), which will be held as described below.

If you are unable to attend the meeting in person, you may exercise your voting rights by postal mail or via the Internet. Please review the attached Reference Documents for the General Meeting of Shareholders and exercise your voting rights by 5:15 p.m., Thursday, June 22, 2017 (Japan Standard Time).

## **Meeting Outline**

**1. Date and Time:** Friday, June 23, 2017 at 10:00 a.m. (Japan Standard Time)

(Reception will begin at 9:00 a.m.)

**2. Venue:** Bellesalle Iidabashi First

B1F, Iidabashi First Tower

2-6-1, Koraku, Bunkyo-ku, Tokyo, Japan

#### 3. Agenda:

#### Items to be reported:

- 1. Business Report and Consolidated Financial Statements for the 85th Term (from April 1, 2016 to March 31, 2017), as well as the results of audit of the Consolidated Financial Statements by the Accounting Auditor and the Board of Corporate Auditors
- 2. Non-consolidated Financial Statements for the 85th Term (from April 1, 2016 to March 31, 2017)

#### Items to be resolved:

**Proposal 1:** Partial amendments to the Articles of Incorporation

**Proposal 2:** Election of ten (10) Directors

**Proposal 3:** Election of one (1) Corporate Auditor

**Proposal 4:** Election of one (1) substitute Corporate Auditor

Any revisions that should be made to this document by Thursday, June 22, 2017 will be posted on the Company's website (http://www.nesic.co.jp).

# **Reference Documents for the General Meeting of Shareholders**

## **Proposal 1:** Partial amendments to the Articles of Incorporation

## 1. Reasons for the proposal

The Company will amend the Articles 27 and 28 of the current Articles of Incorporation, in preparation for the shortage of the number of Corporate Auditors stipulated in laws and regulations, to establish new provisions regarding substitute Corporate Auditors in order to determine the effective term of a resolution electing substitute Corporate Auditors and clarify the term of office when a substitute Corporate Auditor assumes office of Corporate Auditor.

#### 2. Details of the amendments

Details of the amendments are as follows:

(The underlined portions are the proposed amendments.)

Current Articles of Incorporation	Proposed amendments
CHAPTER V AUDITORS AND THE BOARD OF AUDITORS	CHAPTER V AUDITORS AND THE BOARD OF AUDITORS
(Election) Article 27 A resolution electing Auditors shall be adopted by a majority of votes of the shareholders present at a general meeting of shareholders at which shareholders representing not less than one-third of the voting rights of shareholders entitled to exercise their voting rights are present.	(Election) Article 27 (Unchanged)
(Newly established)	2. The Company may elect substitute Auditors at a general meeting of shareholders under Article 329, Paragraph 3 of the Corporation Law, in preparation for the shortage of the number of Auditors stipulated in laws and regulations.
(Newly established)	3. The provisions in Paragraph 1 shall apply mutatis mutandis to a resolution electing substitute Auditors.
(Newly established)	4. The effective term of a resolution electing a substitute Auditor shall expire at the beginning of the ordinary general meeting of shareholders held with respect to the last business year ending within four (4) years following the resolution.
(Term of Office)	(Term of Office)
Article 28 The term of office of an Auditor shall expire at the conclusion of the ordinary general meeting of shareholders held with respect to the last business year ending within four (4) years following his/her election.	Article 28 (Unchanged)
(Newly established)	2. The term of office of a substitute Auditor who is elected under Article 27, Paragraph 2 and takes office of Auditor shall be the remaining term of the predecessor, provided, however, that such term shall not exceed the conclusion of the ordinary general meeting of shareholders held with respect to the last business year ending within four (4) years following his/her election as the substitute Auditor.

# **Proposal 2:** Election of ten (10) Directors

The terms of office of all nine (9) present Directors will expire at the conclusion of this General Meeting of Shareholders. The Company proposes to elect ten (10) Directors, increasing the number of Directors by one (1) to further enhance the management system.

The candidates for Directors are as follows:

No.	Name (Date of birth/other notes)		er summary, position and responsibilities nt concurrent positions outside the Company)	Number of the Company's shares owned
	Masao Wada (August 31, 1953)	Apr. 2010	Associate Senior Vice President, Executive General Manager, Social System Operations Unit, NEC Corporation	
	[Reelection]	Apr. 2012	Advisor to the Company	
	Years of service as Director: 5 years	June 2012	President and Representative Director of the Board of the Company (present position)	3,000
1	Attendance at Board of Directors meetings: 13/13 meetings			
	operations through fulfilling h President of the Company in 2 growth of its infrastructure bus believes he will continue to sh	ndance of exprise duties in the 012, as its top siness and servare information of supervisor	erience and a track record of accomplishments in area of social infrastructure over many years. Sin executive he has successfully taken the lead in ac- vice businesses that the Company aimed for. The n with other Directors and contribute to decision by functions of the Board of Directors. In light of	nce becoming chieving the Company making and
		Apr. 1984	Joined the Company	
		Apr. 2011	General Manager, Nakanihon Regional Division of Regional Operations Unit of the Company	
	Yushi Ushijima (April 29, 1960) [Reelection]	Apr. 2013	Associate Senior Vice President, General Manager of Higashinihon Regional Division of Marketing & Sales Development Unit of the Company	
	Years of service as Director: 3 years	Apr. 2014	Senior Executive Vice President, Q&A Corporation	3,000
2	Attendance at Board of Directors meetings: 13/13 meetings	June 2014	Member of the Board of the Company (present position) Associate Senior Vice President of the Company	
	-		Senior Executive Vice President and Member of the Board, Q&A Corporation	
		Apr. 2015	President and CEO, Q&A Corporation (present position)	
	[Reasons for selection as a candidate for Director] Yushi Ushijima has accumulated an abundance of knowledge and experience in marketing and sales strategies through performing his duties in the marketing and sales divisions of the Company, as well as on the business environment and industries surrounding the Company from having served as General Manager of branch divisions. He has served as Senior Executive Vice President of a subsidiary of the Company since 2014 and then its President and CEO, through which he has acquired considerable knowledge and experience on business management. The Company believes he will continue to contribute to further progress and development of the Company's businesses, such as to increasing the Group's corporate value and coping with drastic changes in the environment in Japan and overseas, by making use of his track record of accomplishments and experience.			

In light of these reasons, the Company proposes his election as Director.

No.	Name (Date of birth/other notes)		er summary, position and responsibilities nt concurrent positions outside the Company)	Number of the Company's shares owned
		Apr. 2008	General Manager, Kansai Branch Division, NEC Corporation	
	Yoichi Sato (August 9, 1957)	Apr. 2012	Senior Vice President of the Company (present position) Assistant Executive General Manager,	
	[Reelection]		Marketing & Sales Development Unit of the Company	
	Years of service as Director: 5 years	June 2012	Member of the Board of the Company (present position)	1,000
3	Attendance at Board of Directors meetings: 12/13 meetings	June 2013	Executive General Manager, Marketing & Sales Development Unit of the Company (present position)	
	<u> </u>		concurrent positions outside the Company] he Board, Nichiwa Co.	
	and has established concrete re knowledgeable and experience continue to contribute to incre	elationships wed in the Compasing the Grou	rience in business operations in the areas of mark- ith customers over many years. In addition, he is pany's businesses and industry. The Company bel- ap's corporate value by making use of this knowled inpany proposes his election as Director.	fully ieves he will
		Apr. 1982	Joined the Company	
		Apr. 2012	Executive Assistant General Manager, Office Service Division of SI & Services Operations Unit of the Company	
	Masafumi Gouji (September 17, 1959)	Apr. 2013	General Manager, Office Service Division of SI & Services Operations Unit of the Company	
	[Reelection] Years of service as Director:	Apr. 2014	Associate Senior Vice President, Assistant Executive General Manager, Enterprise Solutions Operations Unit of the Company	1,000
	1 year  Attendance at Board of	Apr. 2016	Senior Vice President, Executive General Manager, Technical Services Operations Unit of the Company (present position)	
4	Directors meetings: 11/11 meetings	June 2016	Member of the Board of the Company (present position)	
		[Significant concurrent positions outside the Company] Member of the Board, NEC Networks & System Integration Services, Ltd. Member of the Board, Q&A Corporation		
	proposed and implemented soluthe area of IT/network integral responsible positions in severa various fields and the establish	abundance of lutions that ha tion for custon l business divarrent of the C	ector] knowledge about all aspects of IT management, a ve led to improvements in business operations and ners in various industrial sectors. Through having isions, he has played a part in the Company's business foundation. The Company belon's corporate value by making use of this knowle	d profitability in served in iness growth in lieves he will

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continue to contribute to increasing the Group's corporate value by making use of this knowledge and experience. In light of these reasons, the Company proposes his election as Director.

No.	Name (Date of birth/other notes)		er summary, position and responsibilities nt concurrent positions outside the Company)	Number of the Company's shares owned
	Yumiko Ichige	Apr. 1989	Registered as an attorney Joined IBM Japan, Ltd.	
	(March 13, 1961)  [Reelection]	Dec. 2007	Partner, Nozomi Sogo Attorneys at Law (present position)	
	[Candidate for Outside Director] [Independent Officer]  Years of service as Director:	Apr. 2009	Vice President, Daini Tokyo Bar Association	
		Sept. 2010	Deputy Secretary General, Japan Federation of Bar Associations	0
		June 2012	Outside Director of the Company (present position)	0
5	5 years  Attendance at Board of Directors meetings: 13/13 meetings	Outside Audi Outside Direc Member), SA Outside Direc	concurrent positions outside the Company] tor, AEON MALL, Co., Ltd. ctor (Audit and Supervisory Committee aNYO TRADING CO., LTD. ctor (Audit and Supervisory Committee shiro Global Holdings Ltd.	
	for corporate legal matters. Althorized believes she is capable of properties.		side Director] expertise that she has acquired from having serves not been directly involved in business management the Company's business management from an reasons, the Company proposes her election as C	ent, the Company objective
	Hisayoshi Fuwa (July 6, 1949)	May 2011	President, Representative Director of the Board and Chief Executive Officer (CEO), JVC KENWOOD Holdings, Inc. (currently JVC KENWOOD Corporation)	
	[Reelection] [Candidate for Outside Director]		President and Representative Director of the Board, Victor Company of Japan, Limited	
			President, Kenwood Corporation	
	[Independent Officer]	Oct. 2011	President, J&K Car Electronics Corporation President and Representative Director of the	0
	Years of service as Director:	Oct. 2011	Board, JVC KENWOOD Corporation	
	1 year	June 2012	Special Adviser, JVC KENWOOD Corporation	
6	Attendance at Board of Directors meetings: 11/11 meetings	June 2016	Outside Director of the Company (present position)	
		[Significant concurrent positions outside the Company] Outside Director, Tokyo Electron Device Limited		
	[Reasons for selection as a candidate for Outside Director]  After joining a major electric appliance manufacturer, Hisayoshi Fuwa served in a number of important posts, such as the General Manager of the Corporate Strategic Planning Division, as well as Vice President in overseas subsidiaries. Following these positions, he became President of JVC KENWOOD Holdings, Inc., where he demonstrated his management ability in business rehabilitation and other initiatives. The Company expects him to utilize the abundance of experience that he has acquired from global business operations for the Company's business management. The Company also believes he will continue to be capable of giving appropriate advice and proposals on all matters relating to the business management of the Company from a standpoint independent from that of the Company's executives. In light of these reasons, the Company proposes his election as Outside Director.			

No.	Name (Date of birth/other notes)		er summary, position and responsibilities at concurrent positions outside the Company)	Number of the Company's shares owned
	Yukinori Nakayama (September 13, 1962)	Apr. 2010	Chief Manager, Network Platform Planning Division of Carrier Network Planning Division, NEC Corporation	
	[Reelection]	Oct. 2012	Assistant General Manager, Carrier Network Planning Division, NEC Corporation	
	Years of service as Director: 2 years	Apr. 2013	General Manager, Telecom Carrier Business Planning Division, NEC Corporation (present position)	0
7	Attendance at Board of Directors meetings:	June 2015	Member of the Board of the Company (present position)	
	12/13 meetings		oncurrent positions outside the Company] XALA Networks Corporation	
	Corporation, a company with a experience on corporate gover network-related expertise that	neral Manager of a strong busine nance and interior is required to e	ector] of the Telecom Carrier Business Planning Divisions relationship with the Company. He possesses be a controls as expected of a Director. In addition expand the Company's new services and business to but to increasing the Group's corporate value by	knowledge and n, he has mobile- s domains. The
			ese reasons, the Company proposes his election a	
		Apr. 2012	General Manager, Radio Application Division, Aerospace and Defence Operations Unit, NEC Corporation	
		Apr. 2013	Vice President, NEC Corporation	
	Yasuhiro Ito (September 12, 1958)	Apr. 2015	Associate Senior Vice President, Assistant Executive General Manager, Public Infrastructures Solutions Operations Unit of	1,000
8	[New Candidate]	Apr. 2016	the Company Senior Vice President, Executive General Manager, Public Infrastructures Solutions Operations Unit of the Company (present position)	
	contributing to business expan in responsible positions in the the business capabilities. The G	hnological rest sion of NEC C public infrastr Company belie	ector] alts and performance in aerospace and defense by corporation. As an executive officer of the Compactures business since 2015 and contributed to the eves he will contribute to increasing the Group's a. In light of these reasons, the Company proposes	any, he has served e enhancement of corporate value by
		Mar. 2000	President and Representative Director of the Board, 21 Lady Co., Ltd. (present position)	
	Michiko Hirono	June 2002	Representative Director of the Board, HIROTA Co., Ltd.	
	(March 18, 1961) [New Candidate]	Mar. 2010	Representative Director of the Board, ILLUMS JAPAN Co., Ltd. (present position)	0
	[Candidate for Outside Director] [Independent Officer]	Nov. 2011	Representative Director Chairman and President, HIROTA Co., Ltd. (present position)	0
9		June 2014	Outside Director, JAPAN POST Co., Ltd.	
			oncurrent positions outside the Company] etor, JAPAN POST HOLDINGS Co., Ltd.	
	[Reasons for selection as a candidate for Outside Director] Michiko Hirono established 21 Lady Co., Ltd., which finds companies with high growth potential and invests in and foster them, and has had a strong track record such as the reconstruction of failed companies. The Company believes she is capable of giving appropriate advice and providing supervision relating to corporate strategies of the Company from various standpoints not limited by the conventional framework, as an incumbent business manager in a different industrial sector. In light of these reasons, the Company proposes her election as Outside Director.			

No.	Name (Date of birth/other notes)	Career summary, position and responsibilities (Significant concurrent positions outside the Company)		Number of the Company's shares owned	
		May 2012	Senior Manager, IT Services Planning Division, NEC Corporation		
	Junji Ashida (March 12, 1969)	Apr. 2013	Senior Manager, System Integration & Services Planning Division, NEC Corporation		
		Apr. 2014	General Manager, Corporate Planning Division, NEC Solution Innovators, Ltd.	0	
10	[New Candidate]	Apr. 2016	Associate Senior Vice President, General Manager, Corporate Planning Division, NEC Solution Innovators, Ltd.		
		Apr. 2017	General Manager, Corporate Strategy Division, NEC Corporation (present position)		
	[Reasons for selection as a candidate for Director] Junji Ashida is General Manager of Corporate Planning Division of NEC Corporation, a company with a strong business relationship with the Company. He possesses experience in corporate strategies and planning in multiple business divisions and a company associated with NEC Corporation. The Company believes he is capable of contributing to increasing the Group's corporate value by making use of this knowledge and experience. In light of these reasons, the Company proposes his election as Director.				

Notes:

- 1. There is no special interest between the Company and any of above candidates.
- 2. Liability limitation agreement with candidates for Directors

The Company has entered into a liability limitation agreement with Yumiko Ichige, Hisayoshi Fuwa, and Yukinori Nakayama that shall limit the maximum amount of his/her liability to compensate for damages due to a failure to perform his/her duties as set forth in the provisions of Article 423, Paragraph 1 of the Companies Act. The limit of liability under this agreement is 1,200,000 yen or the minimum liability amount prescribed in the laws and regulations, whichever is the higher. If their re-elections are approved at this General Meeting of Shareholders, the Company will continue to enter into this agreement with each of them.

If the election of Michiko Hirono and Junji Ashida is approved at this General Meeting of Shareholders, the Company will enter into the same liability limitation agreement with them.

- 3. Yushi Ushijima is scheduled to retire from the position of President and CEO of Q&A Corporation in June 2017.
- 4. Michiko Hirono is her professional name and her name on the family register is Michiko Fujii.
- 5. Yukinori Nakayama and Junji Ashida serve as executives of NEC Corporation, the parent company of the Company.
- 6. The Company has filed declarations naming Yumiko Ichige and Hisayoshi Fuwa as independent officers, as prescribed by the Tokyo Stock Exchange. If their re-elections are approved at this General Meeting of Shareholders, the Company will continue to designate both of them as independent officers. Michiko Hirono meets the requirements for independence set forth in the listing rules of the Tokyo Stock Exchange. If her election is approved at this General Meeting of Shareholders, the Company will file a declaration naming her as an independent officer with the Tokyo Stock Exchange.

# [About Independence Standards]

In selecting candidates for Independent Outside Directors and Independent Outside Corporate Auditors, the Company considers the requirements for Outside Directors and Outside Corporate Auditors stipulated in laws and regulations, the Independence Standards set by the Tokyo Stock Exchange and other criteria.

#### Proposal 3: Election of one (1) Corporate Auditor

Corporate Auditor Junichi Okuyama will resign his position at the conclusion of this General Meeting of Shareholders. Accordingly, the Company proposes to elect one (1) Corporate Auditor.

The Board of Corporate Auditors has given its consent to this proposal.

The candidate for Corporate Auditor is as follows:

Name (Date of birth/other notes)	(Sig	Number of the Company's shares owned	
Tokuo Yamamoto (February 24, 1958) [New Candidate]	Apr. 2012	Assistant General Manager, Corporate Strategy Division, Department Manager, Associated Companies Department, Corporate Strategy Division, NEC Corporation	
	Feb. 2014	Associate Senior Vice President of the Company (present position)	0
	June 2015	General Manager, Affiliated Company Management Office of the Company	

[Reasons for selection as a candidate for Corporate Auditor]

Tokuo Yamamoto possesses an abundance of knowledge and experience in business management and accounting, having involved in the accounting division and the administrative and corporate planning divisions at an overseas associated company. He has served as Associate Senior Vice President of the Company in charge of accounting since 2014, promoting the strengthening of the management base including income and financial issues. The Company believes he will be capable of auditing the legitimacy of its business operations from a fair and objective standpoint, by making use of his experience and knowledge. In light of these reasons, the Company proposes his election as Corporate Auditor.

Notes: 1. There is no special interest between the Company and the above candidate.

2. Tokuo Yamamoto was an executive at NEC Corporation, which is the parent company of the Company, within the past 5 years. His positions while working for NEC Corporation are as described in "Career summary and position (significant concurrent positions outside the Company)."

## Proposal 4: Election of one (1) substitute Corporate Auditor

The Company proposes to elect one (1) substitute Corporate Auditor to be ready to fill a vacant position should the number of Outside Corporate Auditors fall below the number required by laws and regulations.

The validity of the election within this proposal can be nullified by resolution of the Board of Directors if the consent of the Board of Corporate Auditors has been obtained; provided, however, that it is only in a time before assuming office.

The Board of Corporate Auditors has given its consent to this proposal.

The candidate for substitute Corporate Auditor is as follows:

Name (Date of birth/other notes)	Career summary and position (Significant concurrent positions outside the Company)		Number of the Company's shares owned
	Apr. 1994	Registered as an attorney Joined Tokyo Hatchobori Law Office	
Hirohisa Ryu (August 4, 1964)  [New Candidate] [Candidate for substitute Outside Corporate Auditor] [Independent Officer]	Apr. 2001	Deputy Director, Financial Crisis Response Office, Supervisory Coordination Division, Supervisory Bureau, Financial Services Agency (Official with fixed term of office)	0
	Apr. 2003	Returned to Tokyo Hatchobori Law Office	
	Apr. 2004	Partner, Tokyo Hatchobori Law Office (present position)	
	Outside Corp	concurrent positions outside the Company] oorate Auditor, eGuarantee, Inc. oorate Auditor, RENOWN INCORPORATED	

[Reasons for selection as a candidate for substitute Outside Corporate Auditor]

Hirohisa Ryu possesses knowledge in corporate legal affairs as an attorney as well as an abundance of practical experience, including a position as an official with fixed term of office at the Financial Services Agency. Although he has not been directly involved in business management, the Company believes he is capable of auditing the legitimacy of its business operations from a fair and objective standpoint, by making use of his knowledge and experience. In light of these reasons, the Company proposes his election as substitute Outside Corporate Auditor.

Notes: 1. There is no special interest between the Company and the above candidate.

- 2. Hirohisa Ryu is a candidate for substitute Outside Corporate Auditor.
- 3. Liability limitation agreement with a candidate for substitute Corporate Auditor

If Hirohisa Ryu assumes the office of Outside Corporate Auditor, the Company plans to enter into a liability limitation agreement with him that shall limit the maximum amount of his liability to compensate for damages due to a failure to perform his duties as set forth in the provisions of Article 423, Paragraph 1 of the Companies Act.

The limit of liability under this agreement is 1,200,000 yen or the minimum liability amount prescribed in the laws and regulations, whichever is the higher.

4. Hirohisa Ryu meets the requirements for independence set forth in the listing rules of the Tokyo Stock Exchange. If he assumes the office of Outside Corporate Auditor, the Company will file a declaration naming him as an independent officer with the Tokyo Stock Exchange.