27-Apr-2021

These financial statements have been prepared in accordance with accounting principals generally accepted in Japan.

NEC Networks & System Integration Corporation

Stock exchange listing: Tokyo Code number: 1973

https://www.nesic.co.jp/english/index.html

1.Consolidated Results for the Fiscal Year ended March 31, 2021

(Rounded down to the nearest million yen.)

### (1) Net Sales and Incomes

(Percentages represent change compared with the same period of the previous fiscal year.)

	Net sales (¥ million)	Year-on-year change (%)	Operating income (¥ million)	Year-on-year change (%)	Ordinary income (¥ million)	Year-on-year change (%)	Net income attributable to owners of the parent (¥ million)	Year-on-year change (%)
FY ended March/21	339,109	11.7	25,563	57.4	25,493	60.0	15,745	67.1
FY ended March/20	303,616	9.2	16,245	27.2	15,938	22.4	9,422	6.0

(Note) Comprehensive income : FY Mar.2021 : ¥17,983 million (82.0%) ; FY Mar.2020 : ¥9,879 million (5.3%)

	Net income per share (¥)	Net income per share (diluted) (¥)	Return on equity (%)	Ordinary income/ Total assets (%)	Operating income/ Net sales (%)
FY ended March/21	105.73		13.5%	10.6%	7.5%
FY ended March/20	63.28		8.8%	7.1%	5.4%
(Reference) Equity in	earnings (losses)	of affiliates · FY M	ar $2021 \cdot \frac{1}{4}$	n)· FY Mar 2020 · }	¥(18million)

(Reference) Equity in earnings (losses) of affiliates : FY Mar.2021 : ¥(49million); FY Mar.2020 : ¥(18million)

\* The company conducted a three-for-one stock split for its common stock on June 1, 2020. The amount of "Net income per share" is calculated

on the assumption that the stock split had been carried out at the beginning of the previous consolidated fiscal year.

### (2) Financial Position

	Total assets (¥ million)	Net assets (¥ million)	Owner's equity ratio (%)	Net assets per share (¥)
31-Mar-21	250,338	127,117	49.4	830.47
31-Mar-20	230,244	113,510	47.9	741.12

c.f. Owner's equity: 31/3/2021 ¥123,682million ; 31/3/2020 ¥110,366million

\* The company conducted a three-for-one stock split for its common stock on June 1, 2020. The amount of "Net assets per share" is calculated on the assumption that the stock split had been carried out at the beginning of the previous consolidated fiscal year.

#### (3) Cash Flows

	Net cash provided by (used	Net cash provided by (used	Net cash provided by (used in)	Cash and cash equivalents
	in) operating activities	in) investing activities	financing activities	at end of year
	(¥ million)	(¥ million)	(¥ million)	(¥ million)
FY ended March/21	17,383	(4,289)	(2,388)	68,426
FY ended March/20	12,935	(6,726)	(2,300)	58,321

### 2. Dividends

	Dividends per share (¥)					Total dividends	Payout ratio	Dividends/
	1st	Interim	3rd	Voor ond			(consolidated	Net assets
	quarter	Interim	quarter	Year-end Full year (f		(full year, ¥million)	) (%)	(consolidated
FY ended 3/2020		13.33		14.00	27.33	4,070	43.2	3.8
FY ended 3/2021		14.00	-	21.00	35.00	5,212	33.1	4.5
FY ending 3/2022		19.00		19.00	38.00		35.4	
(Forecast)		19.00		19.00	36.00		55.4	

\* The company conducted a three-for-one stock split for its common stock on June 1, 2020. The dividends per share in the FY ended March 2020 is

calculated on the assumption that the stock split had been carried out.

### 3. Financial Forecasts for Fiscal Year ending March 31, 2022

	(Percentages represent change compared to the previous corresponding period									
	Net s	sales	Operating income		Ordinary income		Net income attributable to owners of the parent		Net income attributable to owners of the parent per share	
	(¥ million)	(%)	(¥ million)	(%)	(¥ million)	(%)	(¥ million)	(%)	(¥)	
6 Months ending 9/2021	145,000	(4.1)	7,000	4.0	7,000	3.3	4,500	13.4	30.22	
FY ending 3/2022	320,000	(5.6)	26,000	1.7	26,000	2.0	16,000	1.6	107.43	

### Cautionary Statement

Forecasts of results mentioned in this document are future estimates and are thus inclusive of risks and uncertain factors since they are not based ondefinite facts. Please be aware that a variety of factors could cause actual results to differ significantly from those projected. The major factors affecting actual results include the economic climate and social trends surrounding the business of this Company's group, consumer trends vis-a-vissystems and services provided by this Company's group, as well as pressure to lower prices and ability to cope with the market in response to intensified competition.Factors affecting results are not limited to the ones mentioned above.

# 5. Consolidated Financial Statements

# (1) Consolidated Balance Sheets

	As of	(Millions of yen)
	March 31, 2020	As of March 31, 2021
Assets		
Current assets	50.004	00.400
Cash and cash equivalents Notes and accounts receivable	58,321 112,358	68,426 123,313
Electronically recorded obligations	728	1,256
Purchased goods,materials and supplies	4,898	3,456
Work in process	8,259	8,052
Other	7,359	7,388
Allowance for doubtful accounts	(77)	(87)
Total current assets	191,847	211,806
Non-current assets Property and equipment		
Buildings and structures	9,930	10,881
Accumulated depreciation	(6,648)	(6,445)
Buildings and structures (net)	3,281	4,435
Machinery and vehicles	161	249
Accumulated depreciation	(135)	(165)
Machinery and vehicles (net) Furniture and fixtures		<u>83</u> 15,900
Accumulated depreciation	(12,016)	(12,295)
Furniture and fixtures (net)	3,383	3,605
Land	1,429	1,507
Construction in progress	482	890
Other	605	671
Accumulated depreciation	(266)	(349)
Other (net)	339	322
Total property and equipment Intangible assets	8,942	10,845
Goodwill	899	623
Other	4,948	4,284
Total intangible assets	5,847	4,908
Investments and other assets		
Investment securities	1,454	1,973
Asset for retirement benefits Deferred tax assets	168 16 520	313
Other	16,520 5,519	15,198 5,347
Allowance for doubtful accounts	(56)	(54)
Total investments and other assets	23,606	22,777
Total non-current assets	38,397	38,531
Total assets	230,244	250,338
Liabilities		
Current liabilities Notes and accounts payable	41,666	44,188
Electronically recorded obligations	1,441	2,649
Short-term bank loans	4,632	6,360
Current installments of long-term debt	298	3,298
Accrued income taxes	3,580	5,954
Accrued consumption taxes	2,625	3,500
Advanced received	6,181	7,708
Accrued bunuses to directors and corporate auditors Accrued warranty on products	139 105	159 83
Accrued losses on sales contracts	2,159	512
Accrued compensation for damage	1,326	711
Accrued office transfer cost	218	6
Other current liabilities	15,751	16,341
Total current liabilities	80,128	91,474
Long-term liabilities	0.704	400
Long-term debt Liabilities for retirement benefits	3,764 31,215	466 29,233
Other liabilities	1,625	2,046
Total long-term liabilities	36,605	31,745
Total liabilities	116,734	123,220
Net assets		
Shareholders' equity		
Capital stock	13,122	13,122
Capital surplus Retained earnings	16,664 84,972	16,680 96,589
Treasury stock, at cost	(271)	(266)
Total shareholders' equity	114,488	126,125
Accumulated other comprehensive income		·,· <b></b> •
Net unrealized holding gain on other securities	30	169
Deferred gains or losses on hedges	25	-
Foreign currency translation adjustments	(392)	(533)
	(3,783)	(2,080)
Accumulated adjustments for retirement benefits	(1 101)	/0 4 4 0
Total accumulated other comprehensive income	(4,121)	(2,443)
-	(4,121) 3,143 113,510	(2,443) 3,435 127,117

### (2) Consolidated Statements of Income and Comprehensive Income

(Consolidated Statements of Income)	(Millions of yen)	
	FY Mar/2020	FY Mar/2021
Net sales	303,616	339,109
Cost of sales	249,242	275,179
Gross profit	54,374	63,929
Selling, general and administrative expenses	38,128	38,366
Operating income	16,245	25,563
Non-operating income		
Interest income	38	22
Dividend income of insurance	117	142
Reward income	52	67
Mid cancellation income	-	97
Other	261	197
Total non-operating income	469	528
Non-operating expenses		
Interest expenses	112	97
Loss on disposal of property and equipment	184	191
Other	479	309
Total non-operating expenses	776	598
Ordinary income	15,938	25,493
Extraordinary income		
Gain on sale of investment in affiliates	-	228
Total extraordinary inocome	-	228
Extraordinary losses		
Compensation for damage	1,253	976
Impairment loss	1,788	-
Office transfer cost	372	-
Total extraordinary losses	3,415	976
Income before income taxes	12,522	24,745
Income taxes - current	5,657	7,894
Income taxes - deferred	(2,894)	465
Income taxes	2,763	8,360
Net income	9,759	16,385
Net income attributable to non-controlling interests	336	639
Net income attributable to owners of the parent	9,422	15,745

	(Millions of yen)	(Millions of yen)	
	FY Mar/2020	FY Mar/2021	
Net income	9,759	16,385	
Other comprehensive income			
Net unrealized holding loss on other securities	(1)	139	

25	(25)
185	(219)
(89)	1,703
0	(0)
120	1,598
9,879	17,983
9,436	17,423
443	560
	185 (89) 0 120 9,879 9,436

### (3) Consolidated Statements of Cash Flows

(3) Consolidated Statements of Cash Flows		(Millions of yen)
	FY Mar/2020	FY Mar/2021
Cash flows from operating activities		
Net income before income taxes	12,522	24,745
Depreciation and amortization	3,572	3,256
Amortization of goodwill	247	238
Impairment loss	1,788	-
Increase (decrease) in allowance for doubtful receivables	(13)	10
(Increase) decrease in asset for retirement benefit	208	(102)
Increase (decrease) in liability for retirement benefits	450	454
Increase (decrease) in accrued bonuses to directors and corporate auditors	21	19
Increase (decrease) in accurued warranty on products	(8)	(21)
Increase (decrease) in accurued losses on sales contracts	178	(1,646)
Increase (decrease) in accurued compensation for damage	1,326	(615)
Interest and dividend income	(62)	(47)
Interest expense	112	97
(Increase) decrease in notes and accounts receivable	(5,719)	(12,908)
(Increase) decrease in inventories	29	1,645
Increase (decrease) in notes and accounts payable	2,010	3,799
Increase (decrease) in accrued consumption taxes	407	899
Other, net	1,093	3,173
Subtotal	18,167	22,998
Interest and dividend income received	62	47
Interest paid	(112)	(97)
Income taxes paid	(5,182)	(5,565)
Net cash provided by (used in) operating activities	12,935	17,383
Cash flows from investing activities	)	··· <b>,</b> · · ·
Purchase of property and equipment	(3,004)	(3,025)
Proceeds from sale of property and equipment	19	(11
Purchase of intangibles	(995)	(663)
Proceeds from sale of intangibles	0	0
Purchase of investment securities	(936)	(450)
Payments for sale of shares of subsidiaries resulting in change	(000)	(100)
in scope of consolidation	(68)	-
Loans receivable made	(2)	(17)
Collection of loans receivable	(_)	()
Other, net	(1,741)	(146)
Net cash used in investing activities	(6,726)	(4,289)
Cash flows from financing activities	(0,720)	(4,200)
Net increase (decrease) in short-term bank loans	2,268	2,477
Repayments of long-term debt	(264)	(298)
Proceeds from long-term dept	200	(290)
Net (increase) decrease in treasury shares		(3)
	(4)	(3)
Dividends paid to shareholders	(3,965)	(4,162)
Dividends paid to minority shareholders of subsidiaries	(23)	(23)
Proceeds from share issuance to non-controlling shareholders	3	- (070)
Other, net	(514)	(379)
Net cash provided by used in financing activities	(2,300)	(2,388)
Effect of exchange rate changes on cash and cash equivalents	58	(66)
Net increase (decrease) in cash and cash equivalents	3,967	10,638
Cash and cash equivalents at beginning of period Decrease in cash and cash equivalents resulting from exclusion of subsidiaries	54,354	58,321
from consolidation	-	(532)
Cash and cash equivalents at end of period	58,321	68,426

### (4) Segment Information

Segment

Business Information

Year ended March 31, 2020

(Millions of yen)

	Digital Solutions	Network Infrastructures	Engineering & Support Survices	Others	Adjustments	Total
Orders received	115,179	87,727	92,039	10,031		304,978
Sales						
(1) Sales to third parties	112,758	83,109	97,434	10,314		303,616
(2) Intersegment sales						
Total	112,758	83,109	97,434	10,314		303,616
Operating income (loss)	11,653	8,129	6,715	511	(10,763)	16,245

\*Our business segments were reorganized in line with our corporate management due to the replacement of some businesses and a revision in the distribution of management resources implemented in April 2020 to optimize business efficiency. Segment information related to the first nine months of the previous fiscal year was reclassified for disclosure to reflect the changes in this event.

### Year ended March 31, 2021

(Millions of yen)

	Digital Solutions	Network Infrastructures	Engineering & Support Survices	Others	Adjustments	Total
Orders received	128,301	95,338	103,718	9,518		336,877
Sales						
(1) Sales to third	405.000	00.000	444.000	0.007		220.400
parties	125,960	89,232	114,089	9,827		339,109
(2) Intersegment sales						
Total	125,960	89,232	114,089	9,827		339,109
Operating income (loss)	13,763	9,291	11,813	794	(10,098)	25,563