These financial statements have been prepared in accordance with accounting principals generally accepted in Japan.

NEC Networks & System Integration Corporation

Stock exchange listing: Tokyo
Code number: 1973

https://www.nesic.co.jp/english/index.html

1. Consolidated Results for the Fiscal Year ended March 31, 2022

(Rounded down to the nearest million yen.)

(1) Net Sales and Incomes

(Percentages represent change compared with the same period of the previous fiscal year.)

(oreaniages represent on	Net sales (¥ million)	Year-on-year change (%)	Operating income (¥ million)	Year-on-year change (%)	Ordinary income (¥ million)	Year-on-year change (%)	Net income attributable to owners of the parent (¥ million)	Year-on-year change (%)
FY ended March/22	310,334	(8.5)	23,181	(9.3)	23,550	(7.6)	15,021	(4.6)
FY ended March/21	339,109	11.7	25,563	57.4	25,493	60.0	15,745	67.1

(Note) Comprehensive income: FY Mar.2022: ¥16,978 million/(5.6)%; FY Mar.2021: ¥17,983 million/82.0%

	Net income per share (¥)	Net income per share (diluted) (¥)	Return on equity (%)	Ordinary income/ Total assets (%)	Operating income/ Net sales (%)
FY ended March/22	100.85	_	11.6%	9.3%	7.5%
FY ended March/21	105.73	_	13.5%	10.6%	7.5%

(Reference) Equity in earnings (losses) of affiliates : FY Mar.2022 : ¥27million; FY Mar.2021 : ¥(49million)

(2) Financial Position

	Total assets (¥ million)	Net assets (¥ million)	Owner's equity ratio (%)	Net assets per share (¥)
31-Mar-22	254,701	138,149	52.9	904.66
31-Mar-21	250,338	127,117	49.4	830.47

c.f. Owner's equity: 31/3/2022 ¥134,742million; 31/3/2021 ¥123,682million

(3) Cash Flows

	Net cash provided by (used in) operating activities (¥ million)	Net cash provided by (used in) investing activities (¥ million)	Net cash provided by (used in) financing activities (¥ million)	Cash and cash equivalents at end of year (¥ million)
FY ended March/22	22,674	(7,162)	(4,267)	79,732
FY ended March/21	17,383	(4,289)	(2,388)	68,426

2. Dividends

		1	Dividends per share (¥	Total dividends paid	Payout ratio	Dividends/ Net assets			
	1st quarter	Interim	3rd quarter	Year-end	Full year	(full year, ¥million)	(consolidated) (%)	(consolidated) (%)	
FY ended 3/2021	_	14.00	_	21.00	35.00	5,212	33.1	4.5	
FY ended 3/2022	_	19.00	_	24.00	43.00	6,404	42.6	5.0	
FY ending 3/2023 (Forecast)	_	23.00	-	23.00	46.00		44.8		

3. Financial Forecasts for Fiscal Year ending March 31, 2023

(Percentages represent change compared to the previous corresponding period.)

	Net sales		Operating income		Ordinary income		Net income attributable to owners of the parent		Net income attributable to owners of the parent per share
	(¥ million)	(%)	(¥ million)	(%)	(¥ million)	(%)	(¥ million)	(%)	(¥)
6 Months ending 9/2022	147,000	4.3	7,700	1.0	7,900	0.1	4,800	2.0	32.23
FY ending 3/2023	330,000	6.3	26,000	12.2	26,000	10.4	15,300	1.9	102.73

Cautionary Statement

Forecasts of results mentioned in this document are future estimates and are thus inclusive of risks and uncertain factors since they are not based ondefinite facts. Please be aware that a variety of factors could cause actual results to differ significantly from those projected. The major factors affecting actual results include the economic climate and social trends surrounding the business of this Company's group, consumer trends vis-a-vissystems and services provided by this Company's group, as well as pressure to lower prices and ability to cope with the market in response tointensified competition. Factors affecting results are not limited to the ones mentioned above.

^{*} The company conducted a three-for-one stock split for its common stock on June 1, 2020. The amount of "Net income per share" is calculated on the assumption that the stock split had been carried out at the beginning of the previous consolidated fiscal year.

5. Consolidated Financial Statements

(1) Consolidated Balance Sheets

(1) Consolidated Balance Sheets		(Millions of yen)	
	As of	As of	
Acceta	March 31, 2021	March 31, 2022	
Assets Current assets			
Cash and cash equivalents	68,426	79,732	
Notes and accounts receivable Notes	123,313	- 210	before
Accounts receivable	- -	319 82,554	correction * 90,490
Contract assets	-	28,665	* 20,729
Electronically recorded obligations	1,256	987	
Purchased goods,materials and supplies Work in process	3,456 8,052	2,623 8,155	
Other	7,388	11,204	
Allowance for doubtful accounts	(87)	(80)	
Total current assets	211,806	214,161	
Non-current assets Property and equipment			
Buildings and structures	10,881	10,988	
Accumulated depreciation	(6,445)	(6,787)	
Buildings and structures (net)	4,435	4,201	
Machinery and vehicles	249	236	
Accumulated depreciation Machinery and vehicles (net)	(165)	(168) 67	
Furniture and fixtures	15,900	16,634	
Accumulated depreciation	(12,295)	(12,499)	
Furniture and fixtures (net)	3,605	4,134	
Land Construction in progress	1,507 890	1,507 2,644	
Other	671	2,044 677	
Accumulated depreciation	(349)	(425)	
Other (net)	322	251	
Total property and equipment Intangible assets	10,845	12,807	
Goodwill	623	388	
Other	4,284	3,901	
Total intangible assets	4,908	4,290	
Investments and other assets Investment securities	1.072	4 100	
Asset for retirement benefits	1,973 313	4,180 281	
Deferred tax assets	15,198	13,639	
Other	5,347	5,391	
Allowance for doubtful accounts Total investments and other assets	(54) 22,777	(50) 23,442	
Total investments and other assets Total non-current assets	38,531	40,540	
Total assets	250,338	254,701	
Liabilities			
Current liabilities Notes and accounts payable	44,188	40,486	
Electronically recorded obligations	2,649	1,217	
Short-term bank loans	6,360	9,190	
Current installments of long-term debt	3,298	264	
Accrued income taxes	5,954 3,500	4,019 2,150	
Accrued consumption taxes Advanced received	7,708	2,100	
Contract liabilities	-	8,229	
Accrued bunuses to directors and corporate auditors	159	145	
Accrued warranty on products Accrued losses on sales contracts	83 512	114	
Accrued compensation for damage	711	2,107 4	
Accrued office transfer cost	6	-	
Other current liabilities	16,341	15,707	
Total current liabilities	91,474	83,636	
Long-term liabilities Long-term debt	466	3,202	
Liabilities for retirement benefits	29,233	27,714	
Other liabilities	2,046	1,998	
Total long-term liabilities	31,745	32,914	
Total liabilities Net assets	123,220	116,551	
Shareholders' equity			
Capital stock	13,122	13,122	
Capital surplus	16,680	16,694 405,673	
Retained earnings Treasury stock, at cost	96,589 (266)	105,673 (259)	
Total shareholders' equity	126,125	135,230	
Accumulated other comprehensive income			
Net unrealized holding gain on other securities	169	1,242	
Foreign currency translation adjustments	(533)	(517)	
Accumulated adjustments for retirement benefits Total accumulated other comprehensive income	(2,080) (2,443)	(1,213) (488)	
•	3,435	3,407	
Non-controlling interests	0.400	= :	
Total net assets	127,117	138,149	

(2) Consolidated Statements of Income and Comprehensive Income

(Consolidated Statements of Income)

(Millions of yen)

	FY Mar/2021	FY Mar/2022
Net sales	339,109	310,334
Cost of sales	275,179	246,861
Gross profit	63,929	63,473
Selling, general and administrative expenses	38,366	40,292
Operating income	25,563	23,181
Non-operating income		
Interest income	22	14
Dividend income of insurance	142	156
Reward income	67	99
Mid cancellation income	34	90
Other	260	335
Total non-operating income	528	696
Non-operating expenses		
Interest expenses	97	101
Loss on disposal of property and equipment	191	120
	20	40
Other	288	64
Total non-operating expenses	598	327
Ordinary income	25,493	23,550
Extraordinary income		
Gain on sale of investment in affiliates	228	141
Total extraordinary inocome	228	141
Extraordinary losses		
Compensation for damage	976	324
Total extraordinary losses	976	324
Income before income taxes	24,745	23,367
Income taxes - current	7,894	7,572
Income taxes - deferred	465	737
Income taxes	8,360	8,310
Net income	16,385	15,057
Net income attributable to non-controlling interests	639	35
Net income attributable to owners of the parent	15,745	15,021

(Millions of yen)

(Millions of yen)

	FY Mar/2021	FY Mar/2022
Net income	16,385	15,057
Other comprehensive income		
Net unrealized holding loss on other securities	139	1,072
Deferred gains or losses on hedges	(25)	-
Foreign currency translation adjustments	(219)	(16)
Adjustments for retirement benefit	1,703	866
Share of other comprehensive income of associates		
accounted for using equity method	(0)	(0)
Total other comprehensive income	1,598	1,921
Comprehensive income	17,983	16,978
Comprehensive income attributable to:		
Owners of the parent	17,423	16,976
Non-controlling interests	560	2

	EV May/2024	(Millions of yen)
Cash flows from operating activities	FY Mar/2021	FY Mar/2022
Net income before income taxes	24,745	23,367
Depreciation and amortization	3,256	3,279
Amortization of goodwill	238	271
Increase (decrease) in allowance for doubtful receivables	10	(11)
(Increase) decrease in asset for retirement benefit	(102)	27
Increase (decrease) in liability for retirement benefits	454	(302)
Increase (decrease) in lability for retirement benefits Increase (decrease) in accrued bonuses to directors and corporate auditors	19	(13)
Increase (decrease) in accurate warranty on products	(21)	30
Increase (decrease) in accurated warranty on products Increase (decrease) in accurated losses on sales contracts	(1,646)	1,599
Increase (decrease) in accurated losses on sales contracts Increase (decrease) in accurated compensation for damage	(615)	(707)
Interest and dividend income	` ,	• •
	(47)	(54)
Interest expense	97	101
(Increase) decrease in notes and accounts receivable	(12,908)	40.540
	4.045	12,513
(Increase) decrease in inventories	1,645	730
Increase (decrease) in notes and accounts payable	3,799	(5,179)
Increase (decrease) in accrued consumption taxes	899	(1,251)
Other, net	3,173	(1,419)
Subtotal	22,998	32,982
Interest and dividend income received	47	54
Interest paid	(97)	(101)
Income taxes paid	(5,565)	(10,259)
Net cash provided by (used in) operating activities	17,383	22,674
Cash flows from investing activities		
Purchase of property and equipment	(3,025)	(3,427)
Proceeds from sale of property and equipment	11	19
Purchase of intangibles	(663)	(962)
Proceeds from sale of intangibles	0	-
Purchase of investment securities	(450)	(849)
Payments for sale of shares of subsidiaries resulting in change		
in scope of consolidation	330	189
Loans receivable made	(17)	(18)
Collection of loans receivable	1	0
Other, net	(477)	(2,114)
Net cash used in investing activities	(4,289)	(7,162)
Cash flows from financing activities		
Net increase (decrease) in short-term bank loans	2,477	2,270
Repayments of long-term debt	(298)	(3,298)
Proceeds from long-term dept	-	3,000
Net (increase) decrease in treasury shares	(3)	20
Dividends paid to shareholders	(4,162)	(5,949)
Dividends paid to minority shareholders of subsidiaries	(23)	(30)
Other, net	(379)	(280)
Net cash provided by used in financing activities	(2,388)	(4,267)
Effect of exchange rate changes on cash and cash equivalents	(66)	61
Net increase (decrease) in cash and cash equivalents	10,638	11,305
Cash and cash equivalents at beginning of period	58,321	68,426
Decrease in cash and cash equivalents resulting from exclusion of subsidiaries	(532)	-
Cash and cash equivalents at end of period	68,426	79,732
Cash and cash equivalents at end of period	58,321	68,426
— — — — — — — — — — — — — — — — — — —	30,021	00,720

(4) Segment Information

Business Segment

Year ended March 31, 2021

(Millions of yen)

						\
	Digital Solutions	Network Infrastructures	Engineering & Support Survices	Others	Adjustments	Total
Orders received	128,301	95,338	103,718	9,518		336,877
Sales						
(1) Sales to third parties	125,960	89,232	114,089	9,827		339,109
(2) Intersegment sales						
Total	125,960	89,232	114,089	9,827		339,109
Operating income (loss)	13,763	9,291	11,813	794	(10,098)	25,563

^{*}Our business segments were reorganized in line with our corporate management due to the replacement of some businesses and a revision in the distribution of management resources implemented in April 2020 to optimize business efficiency. Segment information related to the first nine months of the previous fiscal year was reclassified for disclosure to reflect the changes in this event.

Year ended March 31, 2022

(Millions of yen)

	Digital Solutions	Network Infrastructures	Engineering & Support Survices	Others	Adjustments	Total
Orders received	121,729	100,889	109,927	4,213		336,759
Sales						
(1) Sales to third	110,344	96,426	98,116	5,446		310,334
(2) Intersegment sales						
Total	110,344	96,426	98,116	5,446		310,334
Operating income (loss)	13,047	10,254	9,117	702	(9,940)	23,181